Abstract: This paper presents a scalable Business Service Model (BSM) for the client/server environment. The model architects and provides solutions to a rather large class of common enterprise-level e-business integration problems involving message exchange and field-level message handling among constituent applications. The model and its solutions, suitable to an n-tier client/server system, are based on a execution (distributed) control (metaphorically, the heart and circulatory system in a human body) concept (without the need of IDL – independent definition language compilation process) with a centralized directory containing global knowledge (as the brain and memory) of the enterprise application information using LDAP, with configurable DLL (dynamic link library) inline services (as different organs and organ systems) to add specific functionalities, and with connectors and adapters (similar to the limbs) to extend services to connect disparate computing platforms commonly found in today’s e-business of any enterprise. These platforms include legacy systems (e.g. IBM mainframes), distributed object-oriented systems (e.g. Microsoft COM/DCOM and/or OMG’s CORBA), shrink-wrapped package applications (e.g. SAP R/3, PeopleSoft), financial network (e.g. SWIFT) and others new application systems (e.g. native IBM MQSeries applications), to keep the e-business applications in an enterprise or across enterprises connected, operational, alive and well. A prototypical implementation is presented.